

**6. FORWARD MOMENTUM: COMMUNITY WORK PROGRAMS 2018-2022**

| COMMUNITY WORK PROGRAM 2018-2022 |   |      |      |      |      |      |                      |                         |   |  |
|----------------------------------|---|------|------|------|------|------|----------------------|-------------------------|---|--|
| Gordon County                    |   |      |      |      |      |      |                      |                         |   |  |
| Need/<br>Opportunity<br>Code:    | Activity Description  | 2018 | 2019 | 2020 | 2021 | 2022 | Cost Estimate        | Funding Source          | Responsible Party   |  |
| <b>ECONOMIC DEVELOPMENT</b>      |   |      |      |      |      |      |                      |                         |   |  |
| ED1, ED2,<br>T3, IC1             | Prepare a comprehensive Economic Development Plan with the cities, Chamber of Commerce, and the Development Authority to identify desired industries, suitable locations, and develop a marketing strategy. |      |      |      |      | X    | \$15,000 - \$20,000  | General Fund and Cities | Gordon County, Chamber of Commerce, DDA, other jurisdictions                      |  |
| ED1                              | Increase the Freeport Inventory exemption rates to 100%.  |      |      | X    |      |      | \$650,000 / Year     | General Fund            | Gordon County   |  |
| ED2, CFS4                        | Attract quality employers, industry and commerce by contacting existing and prospective industry and participation with the joint development authority.  | X    | X    | X    | X    | X    | Staff Time \$100,000 | Hotel/Motel Tax         | Gordon County, Chamber of Commerce, Development Authority and other jurisdictions |  |
| ED3                              | Increase tourism through maintenance of parks, recreation and historic resources  | X    | X    | X    | X    | X    | \$150,000            | General Funds           | Gordon County, Chamber of Commerce and other jurisdictions                        |  |
| ED4, CFS3                        | Support and expand educational and workforce development projects of the local school districts.  | X    | X    | X    | X    | X    | Staff Time           | General Funds           | Gordon County, City of Calhoun and local school districts                         |  |

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| CFS3, CFS5                    | Construct an Agriculture/ multi-purpose event center   |      |      |      |      | X    | \$4,500,000                   | SPLOST                                    | Gordon County   |  |
| ED1, ED2, CFS9                | Coordinate with public utility providers to expand or improve infrastructure to serve industrial areas including South US 41               | X    | X    | X    | X    | X    | \$5,000 plus cost of projects | General Fund; Grants, SPLOST for projects | Gordon County, Utility Providers, Cities                        |  |
| <b>HOUSING</b>                |  |      |      |      |      |      |                               |   |   |  |
| ID1, H1, H2                   | Increase availability of quality housing by protecting areas for residential development with zoning                                       | X    | X    | X    | X    | X    | \$20,000                      | P&D Budget                                | Gordon County, other jurisdictions and private developments     |  |
| ID1, H1, H2                   | Expand entry level and workforce housing by protecting areas for residential development with zoning                                       | X    | X    | X    | X    | X    | \$20,000                      | P&D Budget                                | Gordon County, and private developers, State and Federal Grants |  |
| H2, T6                        | Develop housing in walkable areas through the Rivers to Ridges Trail Program.  |      |      |      |      | X    | \$550,000*                    | SPLOST & Grant Money                      | Gordon County and City of Calhoun                               |  |
| <b>TRANSPORTATION</b>         |  |      |      |      |      |      |                               |   |   |  |
| T1, T3, T6                    | Support GDOT on the new Union Grove Road and I-75 Interchange and the south Calhoun bypass road projects with attendance at GDOT meetings. | X    | X    | X    | X    | X    | \$1,500 Staff Time            | State of Georgia GDOT                     | GDOT, Gordon County   |  |

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| T1, T2, T3,<br>T4, NCR1               | Update the 2007 Transportation Improvement Plan   |      |      |      |      | X    | \$15,000                  | General Funds                            | Gordon County   |
| T1                                    | Replace regulatory, warning, and ground mounted road signs that do not meet minimum MUTCD standards | X    | X    | X    | X    | X    | \$12,000/yr<br>Staff Time | Public Works<br>Budget & Safety<br>Grant | Gordon County   |
| T1                                    | Replace existing street name signs with larger 9" sign blades and 6" lettering.                     | X    | X    | X    | X    | X    | \$3,000/yr<br>Staff Time  | Public Works<br>Budget & Safety<br>Grant | Gordon County   |
| T1                                    | Collect GIS location data for bridges, culverts, and cross drains on all county roads.              | X    | X    | X    | X    | X    | \$19,000/yr<br>Staff Time | Public Works<br>Budget & Safety<br>Grant | Gordon County   |
| T1                                    | Improve conditions of key roads and intersections through use of SPLOST proceeds.                   |      | X    | X    | X    | X    | \$7,000,000               | SPLOST                                   | Gordon County   |
| T4                                    | Upgrades and expansion of Tom B. David Airport  |      |      |      |      | X    | \$1,500,000               | Grants & General<br>Fund                 | Gordon County, City of<br>Calhoun, and Airport<br>Authority |
| T5                                    | Expand Bicycle and walking paths  |      |      |      |      | X    | \$550,000                 | SPLOST                                   | Gordon County   |
| T1                                    | Pave, stripe or repair approximately 39 miles of County Roads per year                              | X    | X    | X    | X    | X    | \$9,300,000               | LMIG and SPLOST                          | Gordon County   |
| <b>NATURAL AND CULTURAL RESOURCES</b> |   |      |      |      |      |      |                           |  |   |
| NCR1, T5                              | Expand and develop greenways and blue ways  |      |      |      |      | X    | \$550,000                 | SPLOST                                   | Gordon County   |
| NCR1,                                 | Operate the Resaca Battlefield Park, Fort Wayne,  | X    | X    | X    | X    | X    | \$175,000                 | General Fund,                            | Gordon County   |

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|--|---|------|------|------|------|------|---------------|----------------|-------------------|
| NCR2, CFS2                               | and make improvements to Salacoa Park   |      |      |      |      |      |               | SPLOST         |                   |
| <b>COMMUNITY FACILITIES AND SERVICES</b> |   |      |      |      |      |      |               |                |                   |
| CFS1, CSF7                               | Build a new Public Health Department  |      |      | X    |      |      | \$3,000,000   | SPLOST         | Gordon County     |
| ED4, NCR1,<br>NCR2                       | Develop the new Brookshire Park on SR 156 West.   |      | X    |      |      |      | \$300,000     | SPLOST         | Gordon County     |
| CFS6                                     | Renovate (re-paint, re-carpet, replace kitchen equipment) and expand the Senior Citizens Center.                      |      | X    | X    |      |      | \$350,000     | SPLOST         | Gordon County     |
| CFS6                                     | Construct a replacement Animal Shelter.   |      | X    |      |      |      | \$1,207,000   | SPLOST         | Gordon County     |
| CFS6                                     | Renovate 911 Facility   |      |      |      |      | X    | \$899,000     | SPLOST         | Gordon County     |
| CFS8                                     | Construct a large pavilion with restrooms and a splash pad at the Sonoraville Recreation Complex.                     |      |      |      |      |      | \$250,000     | SPLOST         | Gordon County     |
| CFS5                                     | Update the upstairs at the Government Plaza and County Administration Building with new plumbing, carpet, paint, etc. |      |      | X    |      |      | \$1,600,000   | SPLOST         | Gordon County     |
| NCR1                                     | Construct a canoe/kayak launch site at Ft. Wayne to access the Oostanaula River.                                      |      |      |      |      | X    | \$50,000      | General Funds  | Gordon County     |
| NCR1                                     | Construct a full-service boat ramp to access the Coosawattee River  |      |      |      |      | X    | \$50,000      | General Funds  | Gordon County     |

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| CFS2                                  | Identify and purchase park land for a future park similar to the Sonorville Recreation Complex.             |      |      |      |      | X    | 1,500,000            | SPLOST         | Money has been allocated in the 2018 SPLOST for ballfields |  |
| CFS7                                  | Begin the contract renewal process with Gordon Hospital ambulance service that will expire on June 30, 2018 | X    | X    | X    | X    | X    | \$150,000/yr         | General Fund   | Gordon County  |  |
| CFS6                                  | Renovate Sugar Valley Fire Station  |      |      |      |      | X    | \$350,000            | SPLOST         | Gordon County  |  |
| CFS6                                  | Renovate Sugar Valley Community Center  |      |      |      |      | X    | \$300,000            | SPLOST         | Gordon County  |  |
| CFS6                                  | Add on to the Records Retention Facility  |      |      |      |      | X    | \$350,000            | SPLOST         | Gordon County  |  |
| CFS6                                  | Construct new evidence facility and morgue  |      |      |      |      | X    | \$1,000,000          | SPLOST         | Gordon County  |  |
| NCR1, CFS8                            | Develop recreation opportunities on west side of County.  |      |      |      |      | X    | \$400,000            | SPLOST         | Gordon County  |  |
|                                       |   |      |      |      |      |      |                      |                |  |  |
| <b>LAND USE</b>                       |   |      |      |      |      |      |                      |                |  |  |
| ID1                                   | Update the Unified Land Development Code (ULDC) for relevancy, clarifications, and workability.             |      |      |      |      | X    | \$2,500 (Staff Time) | General Fund   | Gordon County  |  |
| LU1                                   | Update the Code of Ordinances for completeness, clarity, and modernization.                                 | X    | X    | X    | X    | X    | \$2,500 (Staff Time) | General Fund   | Gordon County  |  |
| <b>INTERGOVERNMENTAL COORDINATION</b> |   |      |      |      |      |      |                      |                |  |  |
| IC2                                   | Coordinate with Calhoun to address the "islands" into the city making the city's boundaries more            | X    | X    | X    | X    | X    | \$1,500              | General Fund   | Gordon County, Calhoun                                     |  |

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|                               | inclusive and streamlining service delivery including emergency services and road maintenance. |      |      |      |      |      | (Staff Time)            |                |   |
| IC2                           | Update Service Delivery Strategy, prior to June 30, 2018, and again later, as required.        | X    |      |      |      |      | \$1,500<br>(Staff time) | General fund   | Gordon County, Calhoun,<br>Fairmount, Plainville,<br>Ranger, Resaca |
| IC2                           | Assist City of Calhoun on Peters Street Project.   |      |      | X    |      |      | \$2,000,000             | SPLOST         | Gordon County, Calhoun  |